ARTICLES OF ORGANIZATION

OF LIMITED LIABILITY COMPANY

ENTITY INFORMATION

ENTITY NAME: R & M HOLDING LLC

ENTITY ID: 23410786
ENTITY TYPE: Domestic LLC
EFFECTIVE DATE: 08/15/2022
CHARACTER OF BUSINESS: Any legal purpose

MANAGEMENT STRUCTURE: Member-Managed

PERIOD OF DURATION: Perpetual PROFESSIONAL SERVICES: N/A

STATUTORY AGENT INFORMATION

STATUTORY AGENT NAME: Arizona Precision Holdings Inc

PHYSICAL ADDRESS: 4343 East Magnolia Street, PHOENIX, AZ 85034

MAILING ADDRESS: 4343 East Magnolia Street, PHOENIX, AZ 85034

PRINCIPAL ADDRESS

4343 East Magnolia Street, PHOENIX, AZ 85034

PRINCIPALS

Member: Arizona Precision Holdings Inc - 2816 W Joy Ranch Rd, PHOENIX, AZ, 85086, USA - morse.rm762@gmail.com - Date of Taking Office:

Member: MBK Family Trust - 4343 East Magnolia Street, PHOENIX, AZ, 85034, USA - Barb@mandbmfg.com - Date of Taking Office:

ORGANIZERS

Rob Morse: 4343 East Magnolia Street, PHOENIX, AZ, 85034, USA, morse.rm762@gmail.com

SIGNATURES

Organizer: Rob Morse - 08/15/2022